



## **St. Joseph's Hamilton Joint Boards of Governors**

*February 2022*

*Open Agenda Package – Web Version*

OUR  
mission  
vision  
values



**OUR MISSION //**

Living the Legacy: Compassionate Care. Faith. Discovery.

**OUR VISION //**

On behalf of those we are privileged to serve, we will deliver an integrated, high quality care experience, pursue and share knowledge, and respect our rich diversity, always remaining faithful to our Roman Catholic values and traditions.

**OUR VALUES //**

Dignity. Respect. Service. Justice. Responsibility. Enquiry.

St. Joseph's  
Home  Care

St. Joseph's  
Healthcare  Hamilton

St. Joseph's  
Villa  Dundas

# Service – it is an honour to serve

## Definition

Striving to meet the needs of those we serve with the highest level of quality, integrity and effective communication possible. Building trust with and taking ownership of the needs of those being served.

## Behaviours

- Communicates effectively
- Is service focused
- Has integrity



**St. Joseph's Hamilton Joint Boards of Governors – Open Agenda**  
**Thursday, February 24, 2022**  
**1530 hours**

**Via Zoom or location TBA**

**Elected Members** Ms. Lynn McNeil (Chair), Mr. Adriaan Korstanje, Dr. Naresh Agarwal, Mr. David Tonin, Mr. Rod Dobson, Mrs. Barb Beaudoin, Mrs. Catherine Olsiak, Dr. Laura Harrington, Mr. Leo Perri, Mr. William Koornstra, Ms. Rose Vespa, Mr. Peter Szota, Mr. Martin Powell, Mr. Toks Olaoluwa.

**Ex-Officio Members** Dr. Zain Chagla, Dr. Cheryl Williams, Dr. David Russell, Dr. Paul O'Byrne, Ms. Melissa Farrell, Ms. Winnie Doyle.

**Senior Management Team Resource** Mr. John Woods.  
Mrs. Stephanie Trowbridge, Mrs. Fadia Voogd, Ms. Sera Filice-Armenio, Mr. Don Davidson.

**VALUES: D = dignity, R1 = respect, S = service, J = justice, R2 = responsibility, E = enquiry**

<i>Time</i>	<i>Item</i>	<i>Topic</i>	<i>Values</i>	<i>Lead</i>	<i>Page</i>
<b>1530</b>	<b>1.0</b>	<b>Call to Order</b>		L. McNeil	
	1.1	Opening Prayer, Reflection on Land Acknowledgement and Reflection on <b>SERVICE</b>	R2		
	1.2	Introduction of Guests	R2		
<b>1535</b>	<b>2.0</b>	<b>Consent Agenda Part "A" (Motions Listed)</b> <i>(Note: Any JBG Member can ask for removal of any item from Consent Agenda for discussion)</i>			
		<b>THAT THE FOLLOWING RECOMMENDATIONS BE APPROVED:</b>	R2	All	
	2.1	<b>Approval of Agenda</b> <u>JBG Voting Members</u> <b>THAT THE AGENDA FOR THE OPEN SESSION OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS BE APPROVED AS CIRCULATED</b>			
	2.2	<b>Declaration of Conflict of Interest</b> <u>JBG Voting Members</u> <b>THAT THERE IS NO CONFLICT OF INTEREST NOTED</b>			
	2.3	<b>Approval of Minutes of the JBG Meeting</b> <u>JBG Voting Members</u> <b>THAT THE MINUTES OF THE OPEN SESSION OF THE MEETING OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS HELD JANUARY 27, 2022 BE APPROVED</b>			

<b>1540</b>	<b>3.0</b>	<b>Generative Discussion</b>			
		There is no generative discussion this month	E		
<b>1610</b>	<b>4.0</b>	<b>Business (Motions Listed)</b>			
	4.1	<b>Quality Committee</b> <u>JBG Voting Members</u> <b>THAT THE MINUTES OF THE QUALITY COMMITTEE MEETING OF FEBRUARY 15, 2022 BE ACCEPTED FOR INFORMATION</b>	R2	C. Olsiak	
	4.2	Other			
<b>1630</b>	<b>5.0</b>	<b>Reports</b>			
		<b>THE FOLLOWING REPORTS ARE PROVIDED FOR INFORMATION:</b>			
	5.1	Governance Committee Summary Report	R2	B. Beaudoin	
	5.2	Treasurer's Report from Resource and Audit Committee	R2	L. Perri	
	5.3	Chair's Remarks	R2	L. McNeil	
	5.4	Report of Presidents		M. Farrell/J. Woods	
	5.4.1	Covid-19 Update – Dr. Z. Chagla			
	5.5	Report of the EVP and Chief Nursing Executive	R2	C. Williams	
	5.6	Report of Chief of Staff	R2	D. Russell	
	5.7	Report of SJHS President and CEO	R2	W. Doyle	
	5.8	Report of the President, Medical Staff Association	R2	Z. Chagla	
<b>1650</b>	<b>6.0</b>	<b>Consent Agenda Part "B" (Motions Listed)</b> <i>(Note: Any JBG Member can ask for removal of any item from Consent Agenda for discussion)</i>			
	6.1	<b>Governance, Mission and Values Committee</b> <u>JBG Voting Members</u> <b>THAT THE MINUTES OF THE GOVERNANCE, MISSION AND VALUES COMMITTEE MEETING OF FEBRUARY 1, 2022 BE ACCEPTED FOR INFORMATION</b>	R2	B. Beaudoin	
	6.2	<b>Resource and Audit Committee</b>	R2	L. Perri	
<b>1700</b>	<b>7.0</b>	<b>Information Items</b>			
	7.1	Reports from Foundations	R2	S. Filice-Armenio/ D. Davidson	
	7.2	Quality Council Executive Visit Schedule			
	<b>8.0</b>	<b>Adjournment</b>		L. McNeil	

Committee: St. Joseph's Hamilton Joint Boards of Governors – OPEN SESSION Date: February 24, 2022  
Called to order at: 1530 hours Adjourned: 1746 hours

**St. Joseph's Healthcare Hamilton Voting Members:**

Ms. L. McNeil, Ms. B. Beaudoin, Mr. L. Perri, Dr. L. Harrington, Mr. M. Powell, Ms. C. Olsiak, Mr. T. Olaoluwa, Ms. R. Vespa, Mr. P. Szota.

**St. Joseph's Villa Dundas Voting Members:**

Ms. L. McNeil, Ms. B. Beaudoin, Mr. L. Perri, Dr. L. Harrington, Mr. R. Dobson, Ms. C. Olsiak, Ms. R. Vespa.

**St. Joseph's Homecare Hamilton Voting Members:**

Ms. L. McNeil, Ms. B. Beaudoin, Mr. L. Perri, Mr. D. Tonin, Dr. N. Agarwal, Mr. W. Koornstra, Mr. P. Szota.

Location: Via Zoom  
Present: Ms. L. McNeil, Chair, Mr. R. Dobson, Mr. A. Korstanje, Dr. N. Agarwal, Mrs. B. Beaudoin, Dr. L. Harrington, Mr. L. Perri, Ms. M. Farrell, Mr. D. Tonin, Dr. D. Russell, Ms. R. Vespa, Mr. P. Szota, Mr. Wm. Koornstra, Mr. T. Olaoluwa, Mr. M. Powell, Dr. C. Williams, Mrs. C. Olsiak, Dr. Z. Chagla, Ms. W. Doyle, Dr. C. Williams.

Regrets: Dr. P. O'Byrne, Ms. S. Filice-Armenio.

Resource Staff: Ms. F. Voogd, Mr. J. Woods, Ms. S. Trowbridge, Mr. J. Aldis, Mr. D. Davidson, Ms. M. Ewen.

Guests Open:

Guests In-Camera: Dr. J. Robertson.

NEXT MEETING March 31, 2022

Subject	Discussion
<p><b>PROTOCOL</b></p> <p><b>1.0 CALL TO ORDER</b></p> <p><b>1.1 OPENING PRAYER</b></p> <p><b>1.2 INTRODUCTION OF GUESTS</b></p> <p><b>2.0 CONSENT AGENDA PART "A"</b></p> <p><b>3.0 GENERATIVE DISCUSSION</b></p>	<p>The meeting was called to order at 1530 hours by L. McNeil.</p> <p>Wm. Koornstra opened the meeting with a prayer. There was personal reflection with respect to the land acknowledgement and reflection with respect to the value of SERVICE.</p> <p>All invited guests were introduced.</p> <p>Noted there were no requests to remove items and therefore the following motions were approved:</p> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:</i></p> <p><b>THAT THE AGENDA FOR THE OPEN SESSION OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS BE APPROVED AS CIRCULATED</b></p> <p><b>THAT NO CONFLICT OF INTEREST WAS NOTED</b></p> <p><b>THAT THE MINUTES OF THE OPEN SESSION OF THE MEETING OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS HELD JANUARY 27, 2022 BE APPROVED</b></p> <ul style="list-style-type: none"> <li>• There was no generative discussion this month.</li> </ul>



**REPORT OF PRESIDENTS**

- Z. Chagla provided an update on the modelling related to the regional and provincial Covid-19 situation. Noted that ICU capacity continues to decline and is more stable. An update on therapeutics was provided. An update on BA.2 was provided as well as vaccine efficacy stats.
- Discussion occurred with respect to masking policies related to schools.
- Discussion ensued with respect to future waves and variants and how hospitals would be affected. Noted that contingency planning is currently underway in the HNH hospital in preparation for various scenarios.

**SJHC/SJVD**

- SJHS has made a submission to the call for consultation on the new proposed Long Term Care regulations.

**SJHH**

- Discussion occurred with respect to JBG meetings returning to an in person and/or hybrid meeting format. Noted that some changes are underway in the Dofasco Boardroom to upgrade zoom capabilities for meetings. Further discussion will occur.
- JBG updates will be provided to the board moving forward and regular Covid updates will cease.
- Adjustments to QIPs have been made and a regroup will be required. Further discussion will occur at the Quality Committee.
- An update on the critical care capacity situation was provided. Noted that occupancy has come down significantly, although it is still high.
- An update on Covid-19 patients at SJHH was provided.

**REPORT OF THE EVP AND CHIEF NURSING EXECUTIVE**

- A brief overview of pressures with respect to non Covid-19 related care was provided. It was noted that a framework that guides thinking and processes has been developed. Exploration of reduction of Covid restrictions is also occurring and it was noted that the hospital is looking at moving away from having a dedicated Covid Unit at the end of March. It was noted that ramp up continues and catch up plans to deal with the backlog of surgical patients are being developed. Need to provide care as efficiently as possible with an eye to using resources as efficiently as possible.
- The future of the Satellite Health Facility was discussed. Funding approval to allow operation of the SHF for a further year has been received. In addition, exploration of opening up some additional capacity at the SHF at this point in time is occurring.
- An update on the nursing workforce was provided. Noted that health human resources is a top area of focus.
- Wait times and increased demand for services, particularly mental health services, were discussed.

**REPORT OF CHIEF OF STAFF**

- A report on physician engagement scores will be brought forward for an in camera discussion at the March meeting.

**REPORT OF SJHS PRESIDENT AND CEO**

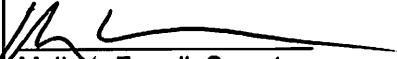
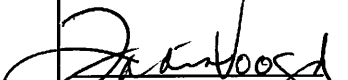
- There was no further report.

**REPORT OF THE PRESIDENT, MEDICAL STAFF ASSOCIATION**

- There was no further report.



Subject	Discussion
<p><b>6.0 CONSENT AGENDA PART "B"</b></p>	<p>Noted there were no requests to remove items and therefore the following motions were approved:</p>
<p><b>6.1 GOVERNANCE, MISSION AND VALUES COMMITTEE</b></p>	<p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:</i></p> <p><b>THAT THE MINUTES OF THE GOVERNANCE, MISSION AND VALUES COMMITTEE MEETING OF FEBRUARY 1, 2022 BE ACCEPTED FOR INFORMATION</b></p>
<p><b>6.2 RESOURCE AND AUDIT COMMITTEE</b></p>	
<p><b>7.0 INFORMATION ITEMS</b></p>	
<p><b>7.1 REPORTS FROM FOUNDATIONS</b></p>	<p><b>SJHH Foundation</b></p> <ul style="list-style-type: none"> <li>• Various updates on recent fundraising initiatives were highlighted.</li> <li>• Updates on upcoming events were highlighted. It was noted that the SJHF will return to an in-person Gala this year.</li> </ul> <p><b>SJVD Foundation</b></p> <ul style="list-style-type: none"> <li>• Updates were provided on the Rotary 50/50 Raffle for Hospice. Upcoming events were highlighted.</li> <li>• LIUNA has confirmed presenting sponsorship for the SJVD Gala on May 18<sup>th</sup> as well as the Holiday Handbags Event, which will be held in November.</li> <li>• The Juravinski's have been tremendous supporters of health care in Hamilton. C. Juravinski will be remembered as a true visionary and for his tremendous support of our community.</li> <li>• Margaret's Place and its incredible architecture has been featured in an American publication called Healthcare Design Magazine.</li> </ul>
<p><b>7.2 WALKABOUT AND COUNCIL MEETING SCHEDULES</b></p>	<ul style="list-style-type: none"> <li>• The Walkabout and Council Meeting schedule was circulated.</li> </ul>
<p><b>8.0 ADJOURNMENT</b></p>	<ul style="list-style-type: none"> <li>• There was no further business and the meeting adjourned and entered the in camera meeting without management.</li> </ul>

Subject	Discussion
	<p data-bbox="509 272 737 306">Lynn McNeil, Chair</p> <p data-bbox="496 378 893 463"> Melissa Farrell, Secretary</p> <p data-bbox="441 506 789 621"> Fadia Voogd, Recorder</p>